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meeting 18-19 April 2023

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Date: Tuesday 18 and Wednesday 19 April 2023

Venue: Olissippo Hotel Oriente Lisbon, Portugal + Zoom

Participants

GA delegates present: Alice Dijkstra (President, NL), Ursula Brustmann (AT), Peter Spyns (BE), Zornitsa Georgieva (BG), Nad'a Vaverová (CZ, Vice President), Maria Böhme (DE, deputy for Inga Hennicke-Aden), Sirli Zupping (EE), Vilma Lehtinen (FI), Mateo Ante Bosnić (HR, deputy for Staša Skenžić), Szilvia Kassai (HU), Guðbjörg Andrea Jónsdóttir (IS), Saverio Foti (IT), Edvards Francis Kuks (LV), Magnus Breder Birkenes (NO, deputy for Jon Arild Olsen), Anna Głąbska (PL), Marta Abrantes (PT), Petter Tistedt (SE), Albin Kralj (SI)

GA delegates absent: Demetris Nicolaou (CY), Dorthe Dunker (DK), Rūta Petrauskaitė (LT)

Guests present: Katharina Eggenberger (GA CH), Sophie Cummings (GA UK)

Guests absent: Sagren Moodley (GA ZA)

National experts present: Karlheinz Mörth (AT), Vincent Vandeghinste (BE), Kiril Simov (BG), Cristina Grisot (CH, deputy), Maria Hadjiathanasiou (CY, on behalf of Marinos Ioannides), Andreas Witt (DE), Eva Hajicova (CZ), Costanza Navaretta (DK), Joshua Wilbur (EE), Krister Lindén (FI, Chair of the NCF), Marko Tadić (HR), Tamás Váradi (HU), Monica Monachini (IT), Starkaður Barkarson (IS), Jurgita Vaičenonienė (LT), Tadas Juknevičius (LT), Inguna Skadiņa (LV), Gijsbert Rutten (NL), Koenraad de Smedt (NO), Maciej Piasecki (PL), António Branco (PT), Lars Borin (SE), Tomaž Erjavec (SI), Martin Wynne (UK), Langa Khumalo (ZA, deputy), Friedel Wolff (ZA)

BoD members present: Darja Fišer (Executive Director), Dieter Van Uytvanck (Vice Executive Director), Francesca Frontini, Antal van den Bosch

CLARIN Office employees present: Elisa Gorgaini, Julia Misersky, Patris van Boxel, Franciska de Jong, Karina Berger, Maria Eskevich, Quirijn Backx



Quorum

Out of 22 full member countries, 18 were represented by a GA delegate on 18 and 19 April 2023. Therefore, the quorum requirement of two-third of the votes, as described in Article 8.12 of the CLARIN ERIC Statutes, has been met.

Latvia was not represented by a General Assembly (GA) delegate with voting power. No delegates were authorised to vote on behalf of another member.

The agenda, the minutes, and the slides presented during the GA meeting 2023 will be made available on the <u>CLARIN ERIC General Assembly dashboard page</u> (login required).

Overview of Decisions

Agenda item	Document	Decision by the GA
1b.	CE-2023-2199	The agenda is approved.

DAY 1 - Tuesday, 18 April 2023

1. Session 1 - Introduction

a. Introduction of the participants

Darja Fišer opens the CLARIN ERIC General Assembly meeting 2023 and welcomes all attendees. She informs participants that the Zoom sessions will be recorded for internal purposes only. Alice Dijkstra also welcomes all participants (<u>CE-2023-2210</u>) of the General Assembly (GA), who proceed to introduce themselves.

b. Approval of the agenda

The agenda (CE-2023-2199) is approved by the GA.

c. Presentation by CLARIN-CH

Katharina Eggenberger and Cristina Grisot give a presentation of <u>CLARIN-CH</u> and its national plans, including the Swiss Roadmap for RIs. As of 2023, CLARIN is included in this roadmap. CLARIN-CH plans to become a full member in 2025.

- Alice Dijkstra asks about **in-kind contributions and funding**. Cristina Grisot responds that the consortium is currently fully funded by the fees the institutions pay to be active consortium members. Katharina Eggenberger explains that no specific funding instrument is associated with being on the Swiss Roadmap for RIs.
- Cristina Grisot explains that the connection between CLARIN-CH and CLARIN ERIC will help formalise (existing) cross-national and cross-linguistic collaborations.
- Alice Dijkstra advises involvement with the CLARIN Legal and Ethical Committees (CLIC).
- Andreas Witt asks about the **multilingual aspects** and whether this affects CLARIN-CH's role in the landscape. Currently, CLARIN-CH is working towards developing resources for the four languages spoken in Switzerland.
- Koenraad De Smedt asks about **resources for Swiss Sign Languages**. Cristina Grisot answers that these resources currently do not exist, but that work is being done on, for example, Swiss dialects.

Slides are available via this link.

d. Presentation: Charles Translator for Ukraine by Martin Popel

Following a short introduction by Tomaž Erjavec, the <u>2022 Steven Krauwer Award winner</u> Martin Popel presents Charles Translator for Ukraine which rapidly developed by reusing the existing components from LINDAT/CLARIAH-CZ to assist Ukrainian refugees in the Czech Republic already shortly after the beginning of the war in Ukraine. He explains the benefits of direct translations (Ukrainian-Czech) as opposed to translations through English, the benefits of the Charles Translator (e.g., phonetic transcriptions) and its use by the Czech police.

- Martin Wynne asks whether the team had to take heightened measures against cyber attacks during development. Martin Popel responds that there were limited risks with translations, but he notes that Automatic Speech Recognition (ASR) is more likely to be misused. Currently, there are no solutions for this.
- Darja Fišer highlights the Charles Translator as a good example of how RIs provide building blocks for such developments and asks **what would be needed for RIs to support developments further**. Martin Popel responds that front-end developers and larger parallel corpora (for example through collaboration with libraries) are needed most.
- Alice Dijkstra asks whether there are collaborations with other countries to incorporate additional languages, such as Polish. Martin Popel replies that there is space for future research in the broader community. Alice Dijkstra asks about additional initiatives for Ukraine within CLARIN. Jurgita Vaičenonienė adds that in CLARIN there exist several related international initiatives, including ParlaMint, a potential Ukrainian K-centre and Jörg Tiedemann's machine translation models.

- Krister Lindén appeals to delegates if there is an **opportunity to influence the European Parliament to release its speech translations**, which would be useful to train speech-to-speech systems; Alice Dijkstra asks him to put this in writing and share it with all GA delegates.

Slides are available via this link.	

Alice Dijkstra asks participants about **new developments in the member and observer countries**.

- For the **Netherlands**, she highlights the funding of the <u>SSHOC-NL project</u> (15.2M€ funding plus a minimum of 25% consortium contributions for the next 10 years) which includes humanities scholars, social scientists and cultural heritage institutions.
- **Switzerland** reports on their developments in a similar direction, towards a SSHOC-CH project [link].
- Franciska de Jong reports on the <u>SSH Open Cluster</u>, with the first SSHOC General Assembly meeting coming up soon. She notes that the project was originally called SSH Open Cloud. But just like EOSC is no "cloud" nor is SSHOC.
- **United Kingdom** reports on ongoing funding and work collaboration with centres in Sheffield, Lancaster and Birmingham.
- Andreas Witt reports on the <u>National Research Data Infrastructure</u> in **Germany**, and collaboration with DARIAH and <u>Text+</u>.

2. Session 2 - ESFRI Landmark Monitoring

Alice Dijkstra introduces the topic. The ESFRI Landmark status has been awarded to RIs that have been on the ESFRI Roadmap for 10+ years, which now have to undergo a monitoring process. The process itself will be evaluated by ESFRI in the summer. For federated distributed, digital RIs such as CLARIN, monitoring of certain information (e.g., number of users) may be difficult.

a. Presentation of the process thus far

Franciska de Jong coordinated the process for CLARIN so far. The monitoring process will take place in three batches. CLARIN was selected for the first batch, for which the process has started in 2022. CLARIN focuses on twelve key performance indicators (KPIs). She explains the complexities associated with a uniform monitoring process (including impact assessment) for the very diverse RIs in the process, of which 80 percent are distributed.

Alice Dijkstra adds that some of the ESFRI KPIs are only relevant to (large) single-sited RIs such as CERN. She also stresses that the ESFRI monitoring process is <u>not</u> an evaluation, no marks or rankings are given. The main aim is to look for strengths and weaknesses as well as for possible issues and solutions.

The Landmark Monitoring submission (<u>CE-2023-2195</u>) was prepared by a task force within CLARIN ERIC. The monitoring process is being executed by a panel comprising members of the ESFRI SWG SCI, the ESFRI IG and the ESFRI SWG DIGIT. Reviews from external experts were received and the date for a hearing is to be determined. The complete timeline for the monitoring process can be viewed here [<u>link</u>].

Slides are available via this link.

Alice Dijkstra then asks for feedback on CLARIN's submissions.

- Edvards Francis Kuks comments that the pan-European element and socio-economic impact were well covered.
- Alice Dijkstra suggests that a future report should include specific examples of research questions, similar to what is being showcased in the <u>CLARIN Impact Stories</u>, to enable panellists to better understand the scientific value of CLARIN.

b. Presentation of the planned ESFRI Landscape Analysis (LA)

Costanza Navarretta reports that the Landscape Analysis will act as a framework for the upcoming ESFRI Roadmap. In contrast to previous editions, the analysis will not be drafted by the ESFRI Strategic Working Groups, but by external experts selected by the EC from the relevant domain(s). In Section one, focusing on each domain individually, a new part is dedicated to impact in each domain. She stresses that migration as an SSH challenge should be included. Section 2 focuses on RIs crossing domains (a.o. with the health and energy domain).

- Alice Dijkstra asks if the EC consulted the ESFRI LA drafting group regarding the **selection of SSH experts**. Costanza Navarretta replies that no information was shared yet.
- Darja Fišer **reports on several questionnaires that were circulated by ESFRI**; one of which was associated to the Landscape Analysis process. She notes that the processes associated with each questionnaire were not transparent and deadlines were very tight. She urges those involved in ESFRI-related matters to communicate this shared sentiment. Alice Dijkstra adds that ESFRI/EC are specifically trying to gather information to support that in the next FP again ample funding will be allocated to research infrastructures.

Slides are available via this link.

c. Brief discussion on KPIs

Alice Dijkstra encourages NCs and GA delegates to discuss the KPIs later on in Session 4 (Bilateral exchange between NCs and GA delegates)). She suggests including a KPI on collaboration with stakeholders, including the GLAM sector.

- Franciska de Jong comments that in the CLARIN KPI framework, the number of Cultural Heritage institutes in national consortia was assessed.
- Dieter Van Uytvanck adds that the number of K-centres could make for quantifiable KPIs.

3. Session 3 - Round table of member and observer countries

Every national delegation is asked to confirm or update the figures mentioned in the December 2022 overview of the long-term financial perspectives of national consortia (<u>CE-2023-2233</u>). The updated version can be seen below:

Member/ Observer	Annual membership fee	Budget for national activities	Comments from this meeting
АТ	Until further notice	31 December 2023	Confirmed. Negotiations for the budget for national activities for the period 2024-2026 are underway. CLARIN is also on the new national RI roadmap until 2030.
BE	31 December 2024	28 February 2025	Confirmed. No new developments.
BG	31 December 2023	31 December 2026/until 2027	CLARIN is on the national roadmap until 2027.
CY	31 December 2023	31 December 2022	GA delegate not present.
CZ	31 December 2026	Until further notice	CLARIN is on the national roadmap until 2027.
DE	31 December 2023	30 September 2026	Confirmed. CLARIN is funded through the <u>Text+</u> consortium as well as <u>National Research Data</u> <u>Infrastructure</u> .
DK	31 December 2023	31 December 2023	Confirmed. Funding likely to also be secured for 2024. GA delegate not present.
EE	Until further notice	31 December 2026/until 2027	This year's fee still needs to be paid. The new national roadmap will be confirmed at the end of 2023, CLARIN funding for national activities is subject to this.

FI	Until further notice	31 December 2023	Confirmed. Further information will become available in December 2023. CLARIN is on the roadmap until the end of 2024.
GR	31 December 2023	31 December 2023	GA delegate not present.
HR	31 December 2023	31 December 2024	Confirmed. CLARIN is on the national roadmap for the period 2022-2028.
HU	31 December 2025/until 2026	31 December 2022	Current restructuring in the ministerial office means that RI funding for national activities will be confirmed at a later time.
IS	31 December 2025/until 2026	No comment made during the GA meeting	CLARIN is not on the current national roadmap.
IT	31 December 2025	Currently under discussion	CLARIN holds a vital role in national EOSC activities, which is linked to additional funding.
LT	Until further notice	31 December 2026/until 2027	The national roadmap currently being updated, CLARIN to be considered as a landmark.
LV	31 December 2023	31 December 2022	A work package for corpora and state budget for DH will fund CLARIN national activities. CLARIN is on the national ESFRI roadmap and will be on the following one which is currently being updated.
NL	Until 31 December 2028	Continued funding for national activities through CLARIAH-NL and SSHOC-NL and their consortium partner institutes.	CLARIN is on the national roadmap; continued funding for national activities through CLARIAH-NL and SSHOC-NL.

NO	28 February 2029	28 February 2029	Confirmed. From 2024 the membership fee will be covered by the institutes in the national delegation. CLARIN is on the current roadmap and likely on the following one.
PL	Until further notice	31 December 2023	Confirmed with a promising outlook for the period after 2023.
PT	31 December 2023	31 December 2023 and opportunistic funding	Membership fee confirmed with more information towards the end of the year. CLARIN is on the national roadmap.
SI	Until further notice	Until further notice	Confirmed. CLARIN is on the national roadmap until 2030.
SE	31 December 2024	31 December 2024	Confirmed with more information towards the end of the year.
UK	31 March 2025	31 March 2025	Confirmed
ZA	31 December 2023	No budget for national activities	Confirmed. There will be funding for the period 2024-2027 which will likely secure the membership fee for the coming years.

Alice Dijkstra asks which consortia have experiences with making use of structural funds or recovery and resilience funds: DE, FI, LT, LV, IT, NL, NO, PL, PT, and SI report on having in part funded CLARIN activities through the above mentioned funding instruments.

4. Session 4 - Bilateral meeting between NCs and GA delegates

This session is dedicated to bilateral meetings between individual member and observer countries' NCs and GA delegates. No minutes were taken during this part of the meeting.

5. Session 5 - CLARIN Highlights presentations

a. ParlaMint: The Impact of Parliamentary Datasets for Society and (Data) Science by Maciej Ogrodniczuk

Dieter Van Uytvanck introduces keynote speaker Maciej Ogrodniczuk who presents CLARIN's flagship project ParlaMint. ParlaMint aims to create comparable and uniformly annotated multilingual corpora of parliamentary sessions in over 30 national and regional parliaments. One of the most important characteristics of parliamentary debates is its direct correspondence to recent events, including the ones with global impact on human health, social life and economics. By comparing the data synchronically and diachronically in a cross-lingual context, scientific and civil communities from a broad range of disciplines are able to track the pan-European discussion. ParlaMint is not a static dataset but is continuously extended with new data, metadata and annotations, including adding new parliaments. Future plans include integrating data from the European Parliament as well as voting results. Use cases include: topics discussed during the COVID-19 pandemic, argumentative and structural power between women and men MPs, and polarisation of politics across different parliaments.

Slides are available via this link.

- Vincent Vandeghinste reports on a parallel corpus of parliamentary data including translations into Dutch, French and Flemish sign language. He asks about how this can be integrated. Maciej Ogrodniczuk replies that this may require a subproject, while Tomaž Erjavec notes that for several modalities the biggest difficulty is alignment.
- Marko Tadić asks how languages are identified in multi-language parliaments, such as in the Catalan parliament where also code-switching may occur. Maciej Ogrodniczuk refers to team member Nikola Ljubešić, who might be better suited to answer this question. Tomaž Erjavec adds that the processes involved are bottom-up, meaning individual members mark corpora as multilingual, but may use different techniques to do so. Darja Fišer reports on the new Ukrainian corpus, where annotation is done manually to identify Ukrainian, Russian and English.
- Alice Dijkstra asks about the future plans for the ParlaMint project besides adding additional data. Franciska de Jong reports that in the realm of EOSC Future there was room for scientific projects, where CLARIN proposed work on harmonisation on the vocabularies for COVID-19 (carried out at the University of Antwerp), which will be applied also to the ParlaMint data. This suggests a wider scope for future developments. Alice Dijkstra adds the option to try and include ParlaMint in a HEU project for <u>Cluster 2</u> (Culture, creativity and inclusive society).
- Darja Fišer reports on interest for collaboration with historians to add historical parliamentary data to ParlaMint but notes that copyright issues with certain historic datasets introduce new barriers.

b. CLARIN in L'AI, L'AI Land by António Branco

Dieter Van Uytvanck introduces keynote speaker and local host António Branco (PORTULAN CLARIN). He gives an overview of the latest AI developments, such as ChatGPT and GPT-4 and maps out the future of language technology – and CLARIN's role – in the age of AI. He notes opportunities to collaborate with AI experts and highlights how CLARIN continues to be meaningful in language research.

Slides are available via this link.

- Francesca Frontini asks about **how existing data may be getting a new purpose.** António Branco replies that for developments such as ChatGPT, data in repositories may be less useful but that for research on how language works it is essential.
- Alice Dijkstra notes that ChatGPT's ability to analyse is very impressive compared to its generating abilities which she likens to developments already present in the 90s. António Branco notes that the flexibility and fluidity of new GPT systems marks a new era, including philosophical questions about what *understanding* means.

Darja Fišer presents all keynote speakers with a gift.

The first meeting day is closed.

DAY 2 - Wednesday, 19 April 2023

Alice Dijkstra welcomes all participants to Day 2 of the GA meeting.

6. Session 6 - Strategy beyond 2023

a. The Impact of CLARIN's Strategies to Face Global Challenges by Marina Buzzoni

Marina Buzzoni, chair of the <u>Scientific Advisory Board</u> (SAB) gives a brief introduction of the SAB, including its composition and role in advising CLARIN. Her commitment is grounded in the view that language is crucial to society; in line with this, she presents an overview of CLARIN's role in social impact (e.g., through ParlaMint) and diverse (research) fields ranging from economics, sociology and developments in language technology. In this way she links CLARIN's strategy in line with the global challenges of the UN agenda 2020.

The SAB's advice regarding the upcoming strategy include, among others, involvement in the European Standard Committee in AI, positioning itself in the role of data provider at the European level, collaboration with industry, involvement with EUTOPIA and continued synergies with the GLAM sector. The GA advises on qualitative KPI assessment in addition to common quantitative ones.

Slides will be shared.

- Peter Spyns adds that the <u>European Pact for R&I</u> could be considered as a complementary element to the UN challenges 2030 in framing CLARIN's strategy.
- Alice Dijkstra asks about suggestions for suitable KPIs. Marina Buzzoni mentions
 publication indexing and data quality assessments. Alice Dijkstra suggests revisiting the
 topic of KPIs in the upcoming virtual GA meeting in November. Peter Spyns suggests use
 cases, testimonials and examples of practical applications (e.g., Charles Translator) to
 highlight impact.
- Alice Dijkstra asks about collaboration with the GLAM sector in other countries.
 - Andreas Witt reports on collaboration with Martin Wynne who have created a dialogue forum for infrastructure projects with national libraries. Martin Wynne adds that a follow-up workshop is planned for *CLARIN and Libraries* towards the end of 2023.
 - Research funding for the GLAM sector is mentioned as a difficulty, a topic that could be taken up by the national delegates.
 - Martin Wynne mentions that about half of the consortia have an ongoing collaboration with libraries being part of their consortium, for example, Austria, the Netherlands and Norway.
 - Magnus Breder Birkenes reports on collaboration in Norway, including a DH lab, digitisation of all materials etc.; Inguna Skadina reports on similar developments in Latvia, with Petter Tistedt and Lars Borin also confirming positive collaboration with the Swedish national library.
 - Maciej Piasecki reports on difficulties in collaboration but continuous efforts.
 - Alice Dijkstra suggests a KPI for collaboration with the GLAM sector.

Alice Dijkstra suggests the topic of collaboration with industry partners for the next GA meeting, including a presentation on CLARIN developments in this area. Francesca Frontini reports on ongoing work with an external senior advisor on this topic.

b. Presentation of the plans and process for the new strategy by the CLARIN Board of Directors

Darja Fišer introduces the Strategy taskforce consisting of representatives of the CLARIN Office, the NCF chair, other committees and the technical team. A face-to-face strategy meeting with the NCF is planned, and a virtual meeting on the topic will be held with the SAB. The strategy is planned to be finalised ready for presentation at the GA meeting in November. The upcoming strategy will reflect the existing strategy and will cover a period of three years.

Dieter Van Uytvanck presents on the European Open Science Cloud (EOSC) and its <u>relation to CLARIN</u>, for example through participation in the EOSC Association and EOSC projects and taskforces.

Slides are available via this link.

- Alice Dijkstra notes that the Data Spaces are not connected to the EOSC. Dieter Van Uytvanck states that the bases for both endeavours are highly similar and striving for interoperability in the future. Francesca Frontini says there should be clear division between roles of RIs and Data Spaces, and notes that for other domains the necessity and roles are clearer (e.g., health). Franciska de Jong notes that the name Data Space is becoming more frequently used, for example also to describe EOSC, adding to the dynamics.
- Franciska de Jong notes CLARIN does not currently have a final position on the coexistence of European Digital Infrastructure Consortium (EDIC) and ERICs.
 - Peter Spyns asks what position delegates who are involved in EDIC discussions should take if they want to convey a CLARIN ERIC standpoint. Alice Dijkstra suggests that CLARIN drafts a general statement to be shared with national delegates, though Darja Fišer notes it is too late to issue this but that open communication is important.
- Franciska de Jong mentions CLARIN's involvement in <u>Language Data Space</u>. Darja Fišer also mentions the Cultural Heritage Data Space which is being promoted by DG CONNECT (<u>more info</u>).

7. Session 7 - Final Points

a. Format of future GA meetings, discussion on preferences

Alice Dijkstra asks the participants for **feedback on the format of this meeting and future ones**.

- Vincent Vandeghinste replies that he enjoyed the presentation of content and the bilateral meetings between NC's and delegates. The roundtable on financial commitments could be shortened to allow more room for discussion or a panel. Peter Spyns agrees that ongoing highlights are very useful for the GA delegates.
- Jurgita Vaičenonienė and Joshua Wilbur find that the roundtable on financial commitments provides an important overview of what is happening in each country.
- Edvard Francis Kuks highlights that the option for hybrid participation should continue to be offered.
- Darja Fišer brings up the suggestion that alternating between a virtual and face-to-face (hybrid) meeting could be fruitful. Dieter Van Uytvanck and Karlheinz Mörth agree with the suggestion.
- Koenraad De Smedt proposes thematic group sessions to have more discussions. This would require smaller group sizes for some of the sessions. Topics could be proposed within the NCF.
- Martin Wynne has a preference for annual face-to-face meetings. Marko Tadić agrees.

- Dieter Van Uytvanck emphasises that virtual meetings need to have shorter time slots so they do not get tiring.
- Alice Dijkstra suggests to feature the Impact Stories as talks at future GA meetings.
- Langa Khumalo would have liked to have seen the open science discussion to include global developments.
- Guðbjörg Andrea Jónsdóttir notes that hybrid meetings can be problematic since some people may not be allowed to travel if a virtual option is offered.
- Nada Vaverová thinks the decision to have the meeting virtual or face-to-face should be dependent on the amount of matters needing to be discussed.
- Costanza Navarretta states that while she prefers face-to-face meetings, for last-minute absences it is good to have a hybrid option. Albin Kralj agrees and said he felt included in the discussion despite his virtual participation.
- Generally, participants agree that the bilateral meetings between delegates and national coordinators would be useful to keep in future meetings.
- Alice Dijkstra suggests that in the long-run a GA meeting co-located with other SSH ERICs' GA meetings may be an option to reduce travel (time).
- Alice Dijkstra suggests including a short online session relevant to GA delegates within the annual conference.

The following GA meeting will take place virtually in November or December 2023. A Doodle will be circulated to determine a date.

b. Widening of the SAB

Darja Fišer reports that a shortlist has been made within the Board of Directors, which was discussed with SAB Chair Marina Buzzoni. The focus will be on experts from the field of NLP, language technology and corpus development. The present composition of the SAB can be found here.

Suggestions for candidates are welcome and can be sent to the CLARIN Office (clarin@clarin.eu).

c. AOB

Regarding uptake of CLARIN tools and services, Darja Fišer asks about legal instruments to urge students to deposit in CLARIN repositories. CESSDA already has a solution in place and could offer inspiration.

- Maciej Piasecki advocates for open licences to ensure uptake for a variety of research questions.

d. Wrap-up and goodbye

Darja Fišer and Alice Dijkstra thank the CLARIN Office team for the organisation.

Alice Dijkstra thanks Franciska de Jong for her efforts and work as Executive Director of CLARIN ERIC over the past years and wishes all the best to her successor Darja Fišer.

Alice Dijkstra closes the GA meeting 2023.